

Resilience Integrated Planning and Reporting (IP&R) - Support Package



RESILIENCE IS

“The ability of a system, community or society exposed to hazards to resist, absorb, accommodate, adapt to, transform and recover from the effects of a hazard in a timely and efficient manner, including through the preservation and restoration of its essential basic structures and functions through risk management.”

From: Australian Disaster Resilience Glossary

CONTEXT

We live in a time of uncertainty, where changes towards extremes are increasingly more obvious. In recent years, we have experienced a global pandemic, bushfires, droughts, floods, as well as intensive cyber-attacks. Disaster after disaster has highlighted Australia’s vulnerability to natural and nonnatural threats and their social, environmental, and economic impacts. While individuals and communities are crucial to building resilience, they do not have control over many of the essential services and critical infrastructure needed, nor the levers to pull to reduce some disaster risks. Governments and industry must take coordinated action to reduce risks within their control to limit adverse impacts on communities. As the closest level of government to the community, councils have a role in protecting their community and environment and advocating to other levels of government. Resilience is high on the agenda and with new guidance, best practice and tools produced in the last years and more updates on their way to tackle a future of uncertainty and extremes – now is the time to act.

OBJECTIVES

The Integrated Planning and Reporting (IP&R) framework sets the long-term strategic direction for councils, as well as identifying medium- and short-term programs and projects to achieve the strategic aspirations. The objective of the Resilience IP&R Support Package is to support councils’ and their communities’ resilience journey by providing user friendly, practical tools and templates to embed resilience as business as usual (BAU) through the IP&R process.

WHO IS THIS PACKAGE FOR?

The templates included in the package provide a useful resource for council staff when seeking sponsorship and commitment from their leadership team, and to guide IP&R and resilience staff during the preparation of IP&R documentation.

COUNCILS’ SHARED ROLE IN RESILIENCE

The key roles identified through this project are based on a review of available guidance, regulation, and strategies:

Organisational resilience - this relates to resilience considerations in organisational culture, governance structure, leadership models, evidence-based decision making, risk management frameworks, resilience assessments, partnerships and collaborations, strategy alignment, investment / resourcing models, and business continuity planning.

Infrastructure resilience - Councils are responsible for assets, including critical infrastructure, providing communities with roads, buildings, water supply, sewer networks and stormwater drains. This area relates to resilient infrastructure, supporting resilience in the community.

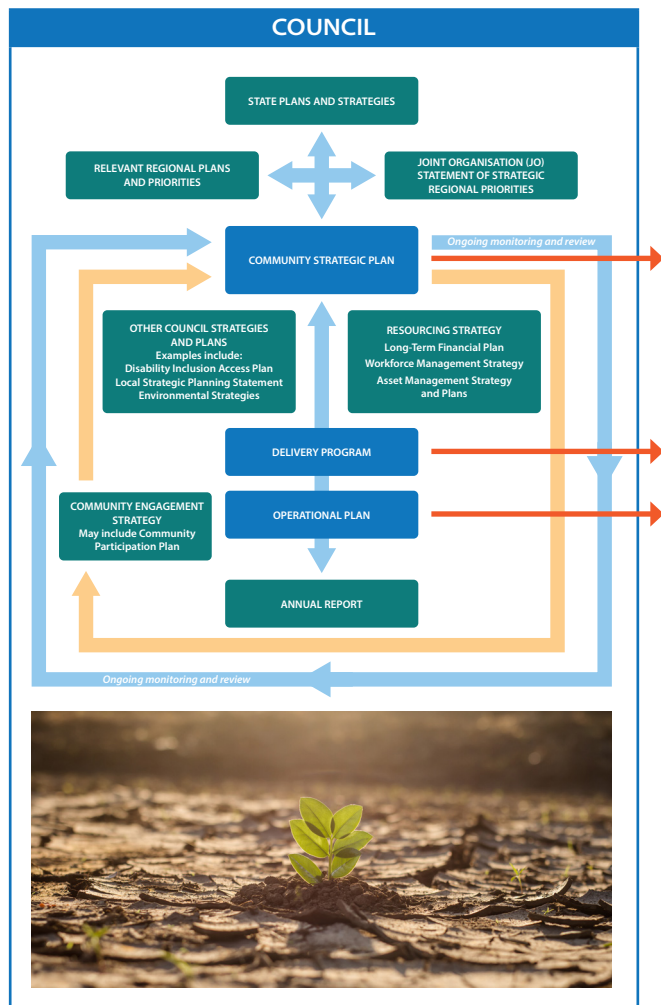
Community resilience - This area relates to councils’ role in building resilience with and through the community it serves.

Resilience in services - Councils provide services, including critical services, to meet the needs and priorities of local communities. These vary between councils and can include waste collection, recycling, water supply, wastewater management, road maintenance, and residential care. This area relates to resilience in the services provided, supporting a resilient community.

Resilience through land use planning - Councils have responsibilities as a planning authority to build disaster resilience and wellbeing for communities and minimise losses due to disasters in areas of new development. This area relates specifically to councils’ land use planning section and how resilience is considered and incorporated into planning and development of land.

Emergency management - Councils have defined roles and responsibilities in emergency prevention, preparedness, response and recovery operations under the State Emergency and Rescue Management Act 1989 (SERM Act) and associated Emergency Management Plans (EMPLANs).

HOW DOES IT WORK?

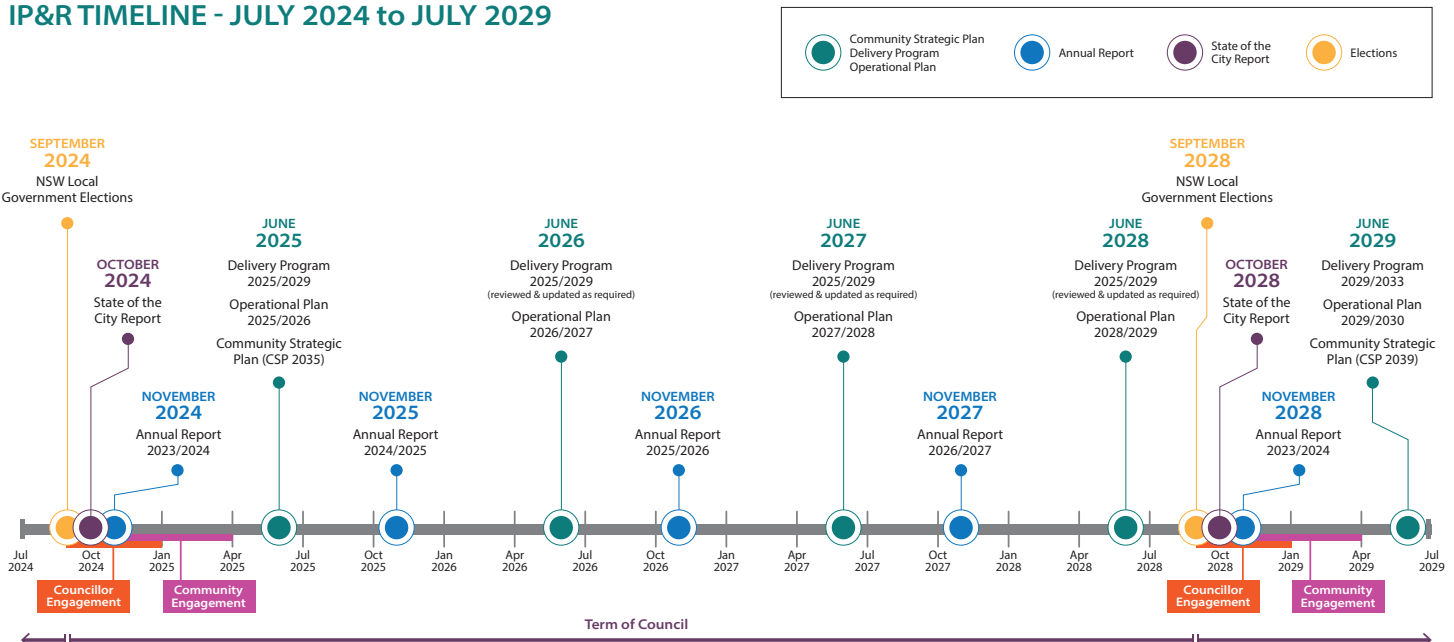


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The Resilience IP&R Support Package is a document containing the following tools:

- **Councils' roles in resilience:** The document includes the background information about councils' roles in resilience with references to guidance, noting that the roles are often shared with other stakeholders.
- **A commitment level framework:** Commitment levels are developed to support councils establish the vision and identity for their resilience journey. It provides three levels (Leading, Motivated and Committed) with typical (but not binding) narratives, which are based on councils' available resources, risk and opportunity areas, and communities' values. This concept supports the discussion when setting the scene for councils' IP&R strategies.
- **IP&R templates:** Each commitment level is accompanied with a set of templates for the IP&R document development including the Community Strategic Plan, Delivery Program and Operational Plan.
- **Communication and engagement package:** The document includes templates in the appendices for use in communication and engagement. Templates are provided for a factsheet to inform staff about the project and project timeline; a factsheet to inform users (including decision makers) about the support it provides, and decisions that need to be made; and a power point presentation template to support the discussion around council's commitment level in resilience, and the inclusions for the IP&R documents.

IP&R TIMELINE - JULY 2024 to JULY 2029



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