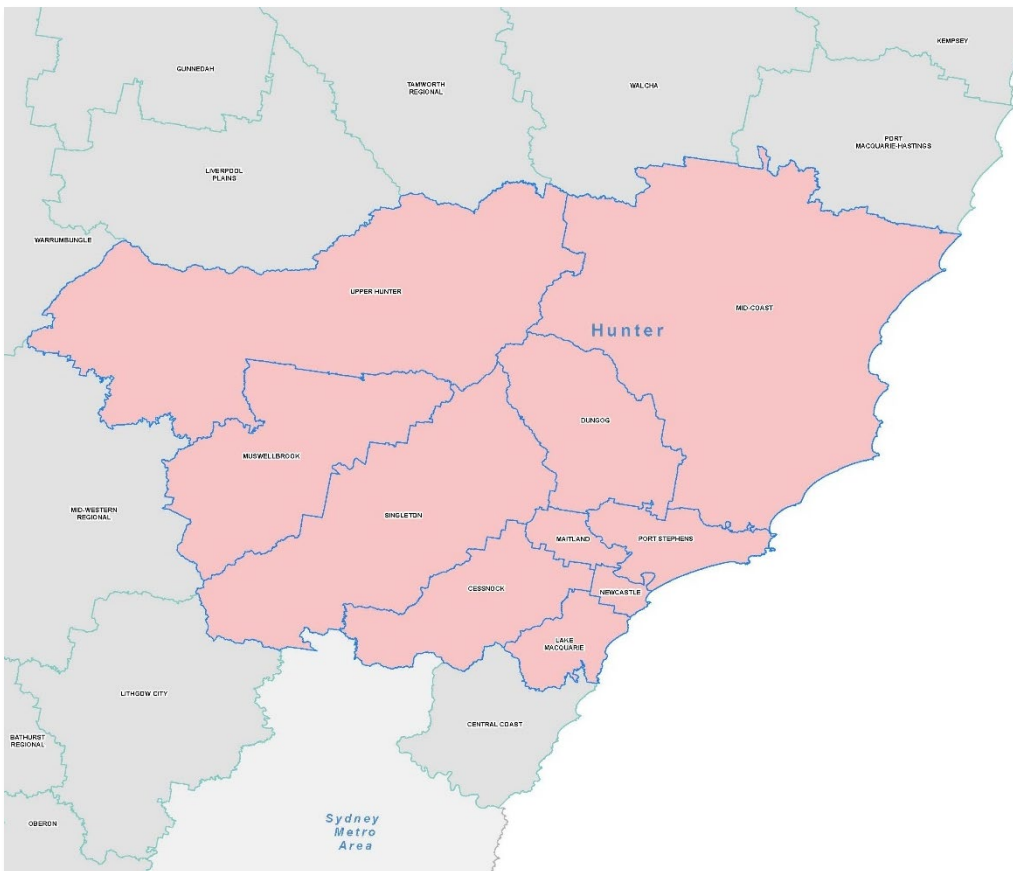


Hunter

Joint Organisation



Strategic Workshop Agenda and Papers

10.00 am

Thursday 22 February 2019

The John Fleming Room
South Newcastle Rugby League Club - 46 Llewellyn Street,
Merewether

Intentionally left blank

Contents

1. Agenda run sheet	5
2. Update on Intergovernmental Partnerships Project	7
3. Extraordinary General Meeting of Joint Organisation	8
4. Update on Hunter Events Strategy	11
5. Strategic Plan – Review and Workshop	13

Intentionally left blank

1. Agenda

Item	Time
Welcome and Apologies	10.00am
Update on Intergovernmental Partnerships project	10.05am
Extraordinary General Meeting of Joint Organisation	11.00am
Update on Hunter Events Strategy	11.30am
Lunch	12.00pm
Strategic Plan- Review and Workshop	1.00pm
General Business	3.15pm
Depart	3.30pm

Intentionally left blank

2. Update on Intergovernmental Partnerships Project

Session Facilitated by Michael Comninos

Michael Comninos will update the board on the status of the draft Memorandum of Understanding (MOU) and the draft population research paper 'A Growth Agenda for the Hunter'.

Note that a brief report on the background and context for these documents is provided in Agenda Item 3, being the Extraordinary General Meeting which has recommendations in relation to these draft MOU and draft population paper.

Discussion will explore the potential next steps and objectives in relation to further engagement with both the State and Federal Government's and Opposition's, noting the imminent caretaker period in relation to the NSW State election.

Papers:

1. *Draft Memorandum of Understanding*
2. *Letter to INSW attaching draft population paper.*
3. *Draft population paper - 'A growth agenda for the Hunter'*

Intentionally left blank

3. Extraordinary General Meeting of Hunter Joint Organisation

Report Author: **Joe James**

The Hunter Joint Organisation (HJO) has been working towards a Memorandum of Understanding (MOU) with the State and Federal Governments to create a shared vision across the three levels of government regarding the future of the Hunter Region.

The context for the MOU is the Intergovernmental Partnerships Project (IPP) document which has been socialised with State and Federal Government to demonstrate the ambition of our member councils to realise the region's potential. The IPP document has been provided to the offices of Minister Barilaro, Minister Constance, Minister Pavey and Minister Roberts where it was agreed to explore preparing a Memorandum of Understanding to work together on the project formally.

On 1 February 2019 a workshop, co-sponsored by HJO and the Hunter and Central Coast Development Corporation (HCCDC), was held to seek State and Federal agency feedback on the draft MOU. Attendees included general managers and CEO's of member council's, RMS, Transport for NSW and the Department of Planning. Feedback from the agencies was incorporated into the current form of the document. State Agency sentiment towards the document was positive with HCCDC indicating that it would consider executing the document on behalf of the State.

The Commonwealth Department of Infrastructure and Regional Development was an apology to the 1 February meeting. Feedback was provided directly to both the CEO and Michael Connors that:

- the Department had limited capacity, at this point in time, as it progressed existing city deals and before the Commonwealth Budget; and
- that some form of Cabinet level consideration would likely be required before the Department could formally engage.

On 7 February, the draft MOU and draft population paper was presented to the Greater Newcastle Metropolitan Plan Sub-committee.

Discussion at the sub-committee meeting included that:

- given time constraints and the position of the Commonwealth Department, the focus should be on seeking 'commitment' from each of the State and Commonwealth Government's and Opposition's;
- contact would be made with Senator McKenzie (Minister for Regional Services, Sport, Local Government and Decentralisation) to explore the potential for follow up meetings in Canberra; and
- the draft MOU be considered by the whole of the Board of HJO.

The endorsement of the Board, or otherwise, for the draft MOU is important to being able to confidently plan further engagement with the State and Commonwealth on the MOU.

As a supporting and simultaneous process to the development of the MOU, in December a delegation of Mayors met with government and opposition members representing the portfolios of infrastructure, cities, regional development and population. During these meetings, the representatives of the office of the Minister for Population, Alan Tudge MP suggested that we prepare a regional population submission and provide it to the NSW Government as part of its population review.

The attached draft population paper was provided to the NSW Government in advance of the

February COAG meeting of Treasurers. This paper needs to be finalised and endorsed, or otherwise, by the Board of the HJO.

RECOMMENDATION:

THAT the Board:

- **endorse the Memorandum of Understanding for execution by the Chair; and**
- **delegate to the CEO the task of finalising the draft population paper for publication on Hunter Joint Organisation's website.**

4. Update on Hunter Events Strategy

CEO present on background to and output of the December 2018 report by JT Strategic Solutions.

Group discussion to explore:

- Is a regional approach to events supported by the Board?
- Should the JO continue to lead this process?

Papers:

- 1. Report by JT Strategic Services, Implementing the Hunter Signature Events Strategy*
- 2. Presentation to be provided on the day.*

Intentionally left blank

5. Strategic Plan – Review and Workshop

Session Facilitated by Rachel Trigg

Rachel Trigg is a Director with Urbis. Rachel was previously with Elton Consulting and assisted the JO in the development of the strategic plan.

Session Purpose:

- Review progress against the Strategic Plan 2018-21
- Understand the operating environment and consider the implications
- Discuss and begin to develop consensus on the priorities for 2019-20
- Work collaboratively in planning for success in 2019-20

Time	Item	Lead
1.00pm	1. Purpose and agenda	Rachel Trigg
1.05pm	2. Looking back Short overview of process for preparing Strategic Plan 2018-21 Discussion on HJO's top 2-3 achievements in the past 12 months	Rachel Trigg All
1.45pm	3. Taking stock Presentation and discussion on progress against the Strategic Plan Key changes in the HJO's operating environment in the past 12 months (PEST analysis)	Joe James and all All
2.20pm	Break	
2.35pm	4. Looking forward Discussion on the HJO's priorities for 2019-20 for each action area	All
3.00pm	5. Next steps	Joe James

Papers:

1. *Draft Action Plan for the Hunter JO Strategic Plan 2018-2021*